

ID	% Complete	Task Name	Duration	Start	Finish	Baseline Start	Baseline Finish	Actual Start	Actual Finish	2022																
										Mar	May	Jul	Sep	Nov	Jan	Mar	May	Jul	Sep	Nov	Jan	Mar	May	Jul	Sep	Nov
1	11%	Greensferry Road Bridge over the Spokane River - Concept and Preliminary Design	353 days	Wed 6/17/20	Tue 11/2/21	Wed 6/17/20	Tue 11/2/21	Wed 6/17/20	NA	Greensferry Road Bridge over the Spokane River - Concept and																
2	100%	Consultant Selection	1 day	Wed 6/17/20	Wed 6/17/20	Wed 6/17/20	Wed 6/17/20	Wed 6/17/20	Wed 6/17/20	Consultant Selection																
3	100%	Pre-Scoping Meeting, Project Scoping	15 days	Thu 6/18/20	Thu 7/9/20	Thu 6/18/20	Thu 7/9/20	Thu 6/18/20	Thu 7/9/20	Pre-Scoping Meeting, Project Scoping																
4	100%	Contract Approval - PHFD Board Meeting	1 day	Wed 7/15/20	Wed 7/15/20	Wed 7/15/20	Wed 7/15/20	Wed 7/15/20	Wed 7/15/20	Contract Approval - PHFD Board Meeting																
5	100%	Notice to Proceed	1 day	Mon 7/20/20	Mon 7/20/20	Mon 7/20/20	Mon 7/20/20	Mon 7/20/20	Mon 7/20/20	Notice to Proceed																
6	19%	PHASE 1: CONCEPT DESIGN	105 days	Mon 7/20/20	Wed 12/16/20	Mon 7/20/20	Wed 12/16/20	Mon 7/20/20	NA	PHASE 1: CONCEPT DESIGN																
7	100%	Project Setup and Initiation	5 days	Mon 7/20/20	Fri 7/24/20	Mon 7/20/20	Fri 7/24/20	Mon 7/20/20	Fri 7/24/20	Project Setup and Initiation																
8	100%	Project Kickoff Meeting	1 day	Mon 7/27/20	Mon 7/27/20	Mon 7/27/20	Mon 7/27/20	Mon 7/27/20	Mon 7/27/20	Project Kickoff Meeting																
9	91%	Public Involvement Plan & Strategic Communications	35 days	Tue 7/28/20	Tue 9/15/20	Tue 7/28/20	Tue 9/15/20	Tue 7/28/20	NA	Public Involvement Plan & Strategic Communications																
10	100%	Develop Public Involvement Plan (PIP)	1 day	Tue 7/28/20	Tue 7/28/20	Tue 7/28/20	Fri 7/31/20	Tue 7/28/20	Tue 7/28/20	Develop Public Involvement Plan (PIP)																
11	75%	Compile Stakeholder List	5 days	Tue 7/28/20	Mon 8/3/20	Tue 7/28/20	Mon 8/3/20	Tue 7/28/20	NA	Compile Stakeholder List																
12	90%	Key Stakeholder Interviews	3 days	Tue 8/18/20	Thu 8/20/20	Tue 8/11/20	Thu 8/13/20	Tue 8/18/20	NA	Key Stakeholder Interviews																
13	100%	Zip code mailers to adjacent neighborhood	18 days	Wed 7/29/20	Fri 8/21/20	Mon 8/3/20	Mon 9/14/20	Wed 7/29/20	Fri 8/21/20	Zip code mailers to adjacent neighborhood																
14	0%	Neighborhood Meeting	1 day	Tue 9/15/20	Tue 9/15/20	Tue 9/15/20	Tue 9/15/20	Tue 9/15/20	NA	Neighborhood Meeting																
15	0%	Right of Entry Letters	20 days	Wed 9/16/20	Tue 10/13/20	Wed 9/16/20	Tue 10/13/20	NA	NA	Right of Entry Letters																
16	0%	Bathymetry Survey	40 days	Wed 9/16/20	Tue 11/10/20	Wed 9/16/20	Tue 11/10/20	NA	NA	Bathymetry Survey																
17	0%	Topo Survey, ROW Boundary	40 days	Wed 10/14/20	Thu 12/10/20	Wed 10/14/20	Thu 12/10/20	NA	NA	Topo Survey, ROW Boundary																
18	50%	Utility Research and Coordination	30 days	Tue 7/28/20	Tue 9/8/20	Tue 7/28/20	Tue 9/8/20	Tue 7/28/20	NA	Utility Research and Coordination																
19	0%	Geotechnical Exploration and Analysis, Concept Memo	30 days	Wed 9/16/20	Tue 10/27/20	Wed 9/16/20	Tue 10/27/20	NA	NA	Geotechnical Exploration and Analysis, Concept Memo																
20	0%	Draft Bridge Concept Report, Draft Hydraulics Report	28 days	Wed 10/21/20	Tue 12/1/20	Wed 10/21/20	Tue 12/1/20	NA	NA	Draft Bridge Concept Report, Draft Hydraulics Report																
21	0%	Draft Bridge Concept Design	28 days	Wed 10/21/20	Tue 12/1/20	Wed 10/21/20	Tue 12/1/20	NA	NA	Draft Bridge Concept Design																
22	0%	PFHD-HDR Design Workshop #1	1 day	Wed 11/4/20	Wed 11/4/20	Wed 11/4/20	Wed 11/4/20	NA	NA	PFHD-HDR Design Workshop #1																
23	0%	Revise/continue Concept Design	9 days	Thu 11/5/20	Tue 11/17/20	Thu 11/5/20	Tue 11/17/20	NA	NA	Revise/continue Concept Design																
24	0%	PFHD-HDR Design Workshop #2	1 day	Wed 11/18/20	Wed 11/18/20	Wed 11/18/20	Wed 11/18/20	NA	NA	PFHD-HDR Design Workshop #2																
25	0%	<i>Draft Bridge Concept Report Presentation to PFHD Board; Cost-Benefit Presentation</i>	1 day	Wed 12/2/20	Wed 12/2/20	Wed 12/2/20	Wed 12/2/20	NA	NA	Draft Bridge Concept Report Presentation to PFHD Board; Cost-Benefit Presentation																
26	0%	Draft Bridge Concept Report revisions, if required	10 days	Thu 12/3/20	Wed 12/16/20	Thu 12/3/20	Wed 12/16/20	NA	NA	Draft Bridge Concept Report revisions, if required																
27	0%	MILESTONE - APPROVED BRIDGE CONCEPT, PHASE 2 APPROVAL	0 days	Wed 12/16/20	Wed 12/16/20	Wed 12/16/20	Wed 12/16/20	NA	NA	MILESTONE - APPROVED BRIDGE CONCEPT, PHASE 2 APPROVAL																
28	0%	PHASE 2: PRELIMINARY DESIGN	224 days	Mon 12/21/20	Tue 11/2/21	Mon 12/21/20	Tue 11/2/21	NA	NA	PHASE 2: PRELIMINARY DESIGN																
29	0%	Public Involvement Plan & Strategic Communications	224 days	Mon 12/21/20	Tue 11/2/21	Mon 12/21/20	Tue 11/2/21	NA	NA	Public Involvement Plan & Strategic Communications																
30	0%	Updates to Stakeholder List	10 days	Mon 12/21/20	Tue 1/5/21	Mon 12/21/20	Tue 1/5/21	NA	NA	Updates to Stakeholder List																
31	0%	Develop Key Messaging	30 days	Wed 1/6/21	Tue 2/16/21	Wed 1/6/21	Tue 2/16/21	NA	NA	Develop Key Messaging																
32	0%	Community Working Group	1 day	Thu 4/29/21	Thu 4/29/21	Thu 4/29/21	Thu 4/29/21	NA	NA	Community Working Group																
33	0%	Public Open House	1 day	Thu 5/20/21	Thu 5/20/21	Thu 5/20/21	Thu 5/20/21	NA	NA	Public Open House																
34	0%	Media Outreach - Newspapers, Social Media, News Outlets	60 days	Wed 8/11/21	Tue 11/2/21	Wed 8/11/21	Tue 11/2/21	NA	NA	Media Outreach - Newspapers, Social Media, News Outlets																
35	0%	Environmental Scan	20 days	Thu 12/24/20	Fri 1/22/21	Thu 12/24/20	Fri 1/22/21	NA	NA	Environmental Scan																
36	0%	Review potential for Federally-listed and State species of concern	20 days	Thu 12/24/20	Fri 1/22/21	Thu 12/24/20	Fri 1/22/21	NA	NA	Review potential for Federally-listed and State species of concern																
37	0%	Initiate conversations with US Coast Guard	20 days	Thu 12/24/20	Fri 1/22/21	Thu 12/24/20	Fri 1/22/21	NA	NA	Initiate conversations with US Coast Guard																
38	0%	Hazardous material evaluation	20 days	Thu 12/24/20	Fri 1/22/21	Thu 12/24/20	Fri 1/22/21	NA	NA	Hazardous material evaluation																
39	0%	Preliminary Design	103 days	Mon 1/25/21	Thu 6/17/21	Mon 1/25/21	Thu 6/17/21	NA	NA	Preliminary Design																
40	0%	Initial Geotechnical Report	15 days	Mon 1/25/21	Fri 2/12/21	Mon 1/25/21	Fri 2/12/21	NA	NA	Initial Geotechnical Report																
41	0%	Preliminary Design (Bridge, Roadway, Stormwater, Total Ownership, ROW)	50 days	Mon 2/15/21	Fri 4/23/21	Mon 2/15/21	Fri 4/23/21	NA	NA	Preliminary Design (Bridge, Roadway, Stormwater, Total Ownership, ROW)																
42	0%	Floodway Assessment, Preliminary Hydraulic Model and Report	30 days	Mon 2/22/21	Fri 4/2/21	Mon 2/22/21	Fri 4/2/21	NA	NA	Floodway Assessment, Preliminary Hydraulic Model and Report																
43	0%	Draft Preliminary Bridge Plans	20 days	Mon 3/8/21	Fri 4/2/21	Mon 3/8/21	Fri 4/2/21	NA	NA	Draft Preliminary Bridge Plans																
44	0%	Preliminary Cost Estimate	5 days	Mon 4/26/21	Fri 4/30/21	Mon 4/26/21	Fri 4/30/21	NA	NA	Preliminary Cost Estimate																
45	0%	QC Review of Preliminary Plans and Submit	10 days	Mon 5/3/21	Fri 5/14/21	Mon 5/3/21	Fri 5/14/21	NA	NA	QC Review of Preliminary Plans and Submit																
46	0%	<i>Preliminary Design Package, Stormwater & Hydraulics Report Review (by PFHD)</i>	15 days	Mon 5/17/21	Mon 6/7/21	Mon 5/17/21	Mon 6/7/21	NA	NA	Preliminary Design Package, Stormwater & Hydraulics Report Review (by PFHD)																
47	0%	Preliminary Design Review Meeting	1 day	Tue 6/8/21	Tue 6/8/21	Tue 6/8/21	Tue 6/8/21	NA	NA	Preliminary Design Review Meeting																
48	0%	Revise Preliminary Design Package, Stormwater & Hydraulic Report	7 days	Wed 6/9/21	Thu 6/17/21	Wed 6/9/21	Thu 6/17/21	NA	NA	Revise Preliminary Design Package, Stormwater & Hydraulic Report																
49	0%	MILESTONE - PRELIMINARY DESIGN AND ESTIMATE COMPLETE	0 days	Thu 6/17/21	Thu 6/17/21	Thu 6/17/21	Thu 6/17/21	NA	NA	MILESTONE - PRELIMINARY DESIGN AND ESTIMATE COMPLETE																
50	0%	<i>Bond Preparation (by PFHD)</i>	98 days	Fri 6/18/21	Tue 11/2/21	Fri 6/18/21	Tue 11/2/21	NA	NA	Bond Preparation (by PFHD)																
51	0%	MILESTONE - BOND APPROVAL	0 days	Tue 11/2/21	Tue 11/2/21	Tue 11/2/21	Tue 11/2/21	NA	NA	MILESTONE - BOND APPROVAL																
52	0%	PHASE 3: FINAL DESIGN - TBD	0 days	Wed 11/3/21	Wed 11/3/21	Wed 11/3/21	Wed 11/3/21	NA	NA	PHASE 3: FINAL DESIGN - TBD																

